



INTEGRATION JOINT BOARD

Report Title	Strategic Commissioning and Transformation – Principles and Strategic Process
Lead Officer	Judith Proctor
Report Author	Judith Proctor
Date of Report	8 th April 2016
Date of Meeting	26 th April 2016

1: Purpose of the Report

This report sets out a strategic commissioning and transformation programme for the IJB and outlines the process undertaken to develop these priorities.

The IJB had asked for this strategic commissioning and transformation programme to be developed, following the publication of its Strategic Plan on the 1st of April 2016.

The plan sets out broad principles for the approach and 6 areas for strategic investment. These are set out against the IJB's strategic priorities as set out in the plan and the report provides background and broad principles for this investment. It is recommended that the governance of this programme sit with the Audit and Systems Performance Committee.

The report highlights the capacity required in the form of new posts in order to deliver this level of transformation and should be read in conjunction with the report 'Senior Leadership Team – Structure Outline' which sets out the development of the team in more detail across transformation and operations.

2: Summary of Key Information

The detailed report and process is set out in Appendix 1.

The report sets out an approach that commissions a smaller number of significant transformation projects to support the shift in the system we require and meet the priorities and ambitions the IJB has set out in its strategic plan.



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3: Recommendations for Action

The Aberdeen City Integration Joint Board is asked to:

1. Endorse the principle of strategic commissioning as set out in the paper at Appendix 1;
2. Agree these as the priority strategic commissions for development over a rolling 3 year programme;
3. Agree the high level investment proposals set out in the paper;
4. Agree that oversight of delivery of the programme will continue under the Transformation Programme Board which will, in turn, report to the Audit and Performance Systems Committee of the IJB;
5. Request an annual report on progress and milestones, or as required by exception to the IJB;
6. Agree that funding not committed to these strategic commissions will be directed by the Transformation Programme Board, within an agreed allocation process aligned to the IJB's strategic plan;
7. Agree the establishment of new posts related to the delivery of this programme.

4: Opportunities and Risks

The transformational funding available to the IJB on a recurring basis provides a significant opportunity to drive the change across Health and Social Care required. There is an opportunity to consider strategic approaches to this investment that fit with the IJB's stated priorities and ambitions as set out in the strategic plan. The opportunity to look at change in the short, medium and longer term provides more likelihood that change will become embedded and we see the outcomes the IJB is responsible for delivering.

There are a number of risks related to this, including a risk that the IJB is risk averse in its planning and investment and does not, as a result, realise its ambitions and the opportunities afforded by the funding. There is a risk that we fund too many small projects and do not, as a result see the system change required. There is a significant risk that we do not have the capacity or capability to deliver and sustain the support required for this programme. This is mitigated by the proposal for additional posts in the establishment.